

| RSA - Budget | | | | | |
|---------------------------------------|-------------|-------------|-------------|------------------|-------------------------|
| | 2019 | 2020 | 2021 | 8/31/2021 | 2022 Preliminary |
| Revenues | | | | | |
| Taxes | 43000 | 45000 | 67,000 | 70,156 | 77,500 |
| Other | 18360 | 18260 | 18,060 | 13,614 | 21,260 |
| Total Revenue | 61360 | 63260 | 85,060 | 83,770 | 98,760 |
| Expenses | | | | | |
| Total 50000 RSA Operations | 20675 | 29425 | 26,096 | 10,640 | 20,451 |
| Total 60000 Facilities Expense | 54800 | 66000 | 174,500 | 40,157 | 76,850 |
| Total 70000 Medical Services Expenses | 34000 | 61500 | 39,000 | 25,125 | 39,250 |
| Total Expenses | 109475 | 156925 | 239596 | 75922 | 136551 |
| Net | -48115 | -93665 | -154,536 | 7,848 | -37,791 |

| | 2019 | 2020 | 2021 | 8/31/21 | 2022 |
|-------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenue | | | | | |
| 40000 Revenue | | | | | |
| 41000 Taxes | | | | | |
| Total 41000 Taxes | \$ 43,000 | \$ 45,000 | \$ 67,000 | \$ 70,156 | \$ 77,500 |
| 43000 Rents Received | \$ 16,560 | \$ 16,560 | \$ 16,560 | \$ 9,660 | \$ 16,560 |
| Total 45000 Investments | \$ 1,800 | \$ 1,700 | \$ 1,500 | \$ 802 | \$ 1,500 |
| Total 40000 | | | | | |
| Expense Reimbursement | | | | \$ 3,152 | \$ 3,200 |
| TOTAL REVENUE | \$ 61,360 | \$ 63,260 | \$ 85,060 | \$ 83,770 | \$ 98,760 |
| Expenditures | | | | | |
| 50000 RSA Operations | | | | | |
| 51000 Administration | | | | \$ 140 | |
| 51100 Employee Expenses | | \$ 8,950 | \$ 15,410 | \$ 4,356 | \$ 10,000 |

| | | | | |
|-----------------------------------|------------------|------------------|------------------|------------------|
| 51200 Board Member expenses | \$ 50 | \$ 50 | \$ - | \$ 50 |
| 51300 Office Equipment & Supplies | \$ 1,000 | \$ 1,000 | \$ 70 | \$ 1,000 |
| Total 51000 Administration | \$ 12,750 | \$ 10,000 | \$ 16,460 | \$ 4,566 |
| | | | | |
| 52000 Outside Services | | | | |
| 52100 Financial Services | | | | |
| 52110 Treasurer's Fees | \$ - | \$ 1,325 | \$ 2,010 | \$ 1,945 |
| 52120 Bank fees | | | | |
| 52130 Professional Accounting | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 1,925 |
| 52140 Admin & Bookkeeping | \$ 2,200 | \$ 2,200 | \$ 2,200 | \$ 1,280 |
| Total 52100 | \$ 4,200 | \$ 5,525 | \$ 6,210 | \$ 5,150 |
| 52200 Communications | | | | |
| 52210 PO box | \$ 50 | \$ 50 | \$ 76 | \$ - |
| 52220 Postage | \$ 25 | \$ 100 | \$ 100 | \$ 5 |
| 52230 Website/Internet | \$ 450 | \$ 450 | \$ 450 | \$ 480 |
| Total 52200 | \$ 525 | \$ 600 | \$ 626 | \$ 485 |
| | | | | |
| 52300 Legal (except elections) | \$ 500 | \$ 500 | \$ 1,500 | \$ 20 |
| | | | | |
| 52500 Insurance (see notes) | \$ 1,800 | \$ 2,000 | \$ 500 | \$ - |
| 52600 Professional Associations | \$ 600 | \$ 600 | \$ 600 | \$ 419 |
| | | | | |
| Total 52000 Outside Services | \$ 7,625 | \$ 9,225 | \$ 9,436 | \$ 6,074 |
| | | | | |
| 53000 Election expenses | | \$ 6,750 | \$ - | \$ - |
| 54000 Outreach | | | | |
| 56000 Public Relations | | \$ 200 | \$ 200 | \$ - |
| Total 50000 RSA Operations | \$ 20,675 | \$ 29,245 | \$ 26,096 | \$ 10,640 |
| | | | | |
| 60000 Facilities Expense | | | | |
| **60100 Insurance | | | | |
| 61000 Land | | | | |
| 61200 Land Maintenance | | | | |

| | | | | | |
|---|-----------|-----------|------------|-----------|-----------|
| 61210 Lawn/Landscaping | | | | \$ | 25,000 |
| 61230 Snow Plowing | | | | | |
| Total 61200 Land Maintenance | | | | | |
| Total 61000 | \$ 1,800 | \$ 1,500 | \$ 1,500 | \$ 90 | \$ 25,000 |
| 62000 Building | | | | | |
| 62150 2021 (HVAC 2020 project carried over) | | \$ 35,000 | \$ 35,000 | \$ - | |
| 62100 East Wing Project | \$ 30,000 | \$ 35,000 | \$ 110,000 | \$ 39,440 | |
| 62200 Building Maintenance | | | | | |
| 62210 Plumbing maint | \$ 2,200 | \$ 2,200 | \$ 1,000 | \$ 208 | \$ 1,000 |
| 62220 HVAC Maintenance | \$ 1,400 | \$ 2,400 | \$ 1,600 | \$ - | \$ 850 |
| 62240 General Bldg Repairs & Maint | \$ 1,000 | \$ 1,000 | \$ 1,000 | \$ - | \$ 1,000 |
| 62241 Interior maintenance | \$ 500 | \$ 500 | \$ 5,000 | \$ - | \$ 5,000 |
| 62242 Interior maint - non-recurring | | | | | |
| 62243 Exterior maintenance | \$ 400 | \$ 400 | \$ 400 | \$ 39 | \$ 25,000 |
| *62244 sign ??? | | | | | |
| 62250 Contingency expense | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ - | \$ 10,000 |
| 62260 inventory maintenance | | | | | |
| Total 62200 | \$ 15,500 | \$ 16,500 | \$ 19,000 | \$ 247 | \$ 42,850 |
| Total 62000 | | | \$ 164,000 | \$ 39,687 | \$ 42,850 |
| 63000 Furnishings | | \$ 1,000 | \$ 1,000 | \$ 380 | \$ 1,000 |
| 64000 Building/Contents Insurance | \$ 6,500 | \$ 7,000 | \$ 8,000 | \$ - | \$ 8,000 |
| 69000 Depreciation | | | | | |
| Total 60000 Facilities Expense | \$ 54,800 | \$ 66,000 | \$ 174,500 | \$ 40,157 | \$ 76,850 |
| 70000 Medical Provider Support | | | | | |
| Total 71000 Medical Equipment | \$ 4,000 | \$ 6,000 | \$ 5,000 | \$ 2,320 | \$ 5,000 |
| 72000 Office & Computer Equipment | | | | | |

| | | | | | |
|---|-------------------|-------------------|-------------------|------------------|-------------------|
| 73000 Services | | | | | |
| 73100 EMR Services | \$ 23,400 | \$ 30,000 | \$ 27,000 | \$ 16,916 | \$ 27,000 |
| 73120 Patient portals | | | | | |
| 73130 Quality Health Networks | \$ 600 | \$ 1,000 | \$ 2,000 | \$ 680 | \$ 2,000 |
| 73150 Cyber insurance | \$ 4,200 | \$ 4,500 | \$ 5,000 | \$ 5,209 | \$ 5,250 |
| 73160 Contingency - Unspecified mandate | \$ 1,800 | \$ 20,000 | | | |
| Total 73000 | \$ 30,000 | \$ 55,500 | \$ 34,000 | \$ 22,805 | \$ 34,250 |
| Total 70000 Medical Services Expenses | \$ 34,000 | \$ 61,500 | \$ 39,000 | \$ 25,125 | \$ 39,250 |
| | | | | | |
| | | | | | |
| | | | | | |
| TOTAL REVENUE | \$ 61,360 | \$ 63,260 | \$ 85,060 | \$ 83,770 | \$ 98,760 |
| | | | | | |
| Total 50000 RSA Operations | \$ 20,675 | \$ 29,425 | \$ 26,096 | \$ 10,640 | \$ 20,451 |
| Total 60000 Facilities Expense | \$ 54,800 | \$ 66,000 | \$ 174,500 | \$ 40,157 | \$ 76,850 |
| Total 70000 Medical Services Expenses | \$ 34,000 | \$ 61,500 | \$ 39,000 | \$ 25,125 | \$ 39,250 |
| Total Expenses | \$ 109,475 | \$ 156,925 | \$ 239,596 | \$ 75,922 | \$ 136,551 |
| Net | \$ (48,115) | \$ (93,665) | \$ (154,536) | \$ 7,848 | \$ (37,791) |
| Does not include depreciation expense | | | | | |